

	School THM			
Task Code	Task Name	Alignments	Performance	
	THM100 - CUSTOMER SERVICE			
THM101	Provide HEAT services	School Only		
THM102	Process guest calls	School Only		
THM103	Inform guests of local attractions	School Only		
THM104	Coordinate guest requests	School Only		
THM105	Handle guest complaints	School Only		
THM106	Complete workplace incident report	School Only		
THM107	Transport guests off-site	School Only		
THM108	Complete daily customer service checklist	School Only		
THM109	Document work issues between shifts	School Only		
THM110	Prepare executive summary report (e.g., banquet report)	School Only		
	THM200 - SAFETY			
THM201	Participate in safety training (e.g., RAMP, TIPS)	School Only		
THM202	Investigate unusual noises and odors	School Only		
THM203	Monitor premises for safety	School Only		
THM204	Assess guest behavior	School Only		
THM205	Move heavy objects	School Only		
THM206	Complete accident report	School Only		
THM207	Utilize SDS	School Only		
THM208	Analyze chemical usage (e.g., stain treatments)	School Only		
THM209	Maintain chemical storage	School Only		
THM210	Formulate evacuation plan	School Only		
THM211	Inspect transportation shuttle	School Only		
THM300 - SALES				
THM301	Assess market with yield management	School Only		

THM302	Research local markets	School Only	
THM303	Generate leads for sales (e.g., using the Internet)	School Only	
THM304	Procure business opportunities	School Only	
THM305	Research product options	School Only	
THM306	Up-sell amenities (e.g., upgrades, packages)	School Only	
THM307	Utilize sales software programs (e.g., Sales Pro)	School Only	
THM308	Conduct a SWOT analysis	School Only	
THM309	Establish guest needs	School Only	
THM310	Interpret booking displacements	School Only	
THM311	Analyze STAR report	School Only	
THM312	Respond to RFPs	School Only	
THM313	Identify e-marketing resources	School Only	
THM314	Monitor website for sales (e.g., Lead Lander)	School Only	
THM315	Research client companies	School Only	
THM316	Set up Internet sales page (e.g., Facebook)	School Only	
THM317	Offer alternative options	School Only	
THM318	Close client sale	School Only	
THM319	Consult with client post-sale	School Only	
	THM400 - RESERVATIONS		
THM401	Monitor room inventory	School Only	
THM402	Determine reservation needs with client	School Only	
THM403	Negotiate room rates	School Only	
THM404	Enter guest information into computer system (e.g., address, form of payment)	School Only	
THM405	Prepare for guest arrival	School Only	
THM500 - FRONT DESK OPERATIONS			
THM501	Welcome guests to property	School Only	
THM502	Provide property information	School Only	
THM503	Sell room reservations	School Only	
THM504	Check guests into hotel	School Only	
THM505	Establish guest needs	School Only	
THM506	Notify departments of problems and concerns	School Only	
THM507	Check guests out of hotel	School Only	

THM509 Process credit card payments School Only THM510 Reconcile a cash drawer School Only THM511 Complete front desk job task lists School Only THM512 Audit financial activity (e.g., shift or day) School Only THM601 Design service theme School Only THM602 Clean chaffers School Only THM603 Examine glassware for defects School Only THM604 Organize sugar caddies School Only THM605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM704 Implement menu choices School Only THM705 Implement timen styles and colors School Only THM707 Implement timen styles and colors School Only THM708 Schedule floral deliveries School Only THM709 Set up tables School Only THM709 Set up tables School Only	THM508	Process cash payment for services and products	School Only
THM511 Complete front desk job task lists School Only THM512 Audit financial activity (e.g., shift or day) School Only  THM601 Design service theme School Only THM602 Clean chaffers School Only THM603 Examine glassware for defects School Only THM604 Organize sugar caddies School Only THM605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Assist client with design of lighting (e.g., up-lighting, icicle lighting) THM705 Implement functions School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM708 School Only School Only	THM509	Process credit card payments	School Only
THM512 Audit financial activity (e.g., shift or day)  THM600 - FOOD AND BEVERAGE SERVICE  THM601 Design service theme  School Only  THM602 Clean chaffers  School Only  THM603 Examine glassware for defects  THM604 Organize sugar caddies  School Only  THM605 Inventory napkins by color for placement  School Only  THM606 Arrange place settings  School Only  THM607 Execute order of buffet table  School Only  THM608 Calculate entr?e placement by seating assignment  School Only  THM610 Implement food service safety  School Only  THM611 Correct food service defects  School Only  THM612 Wash table ware  School Only  THM613 Record guest comments  School Only  THM614 Verify dining room cleanup  School Only  THM701 Develop a BEO  School Only  THM702 Implement function theme  Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement Inner styles and colors  School Only  THM706 Implement type of place settings  School Only  THM707 Implement type of place settings  School Only  THM708 School Only  THM708 School Only  Schoo	THM510	Reconcile a cash drawer	School Only
THM601 Design service theme School Only THM602 Clean chaffers School Only THM603 Examine glassware for defects School Only THM604 Organize sugar caddies School Only THM605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Implement linen styles and colors School Only THM705 Implement menu choices School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM708 School Only	THM511	Complete front desk job task lists	School Only
THM601 Design service theme School Only THM602 Clean chaffers School Only THM603 Examine glassware for defects School Only THM604 Organize sugar caddies School Only THM605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Implement linen styles and colors School Only THM705 Implement menu choices School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM708 School Only	THM512	Audit financial activity (e.g., shift or day)	School Only
THM602 Clean chaffers School Only THM603 Examine glassware for defects School Only THM604 Organize sugar caddies School Only THM605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM700 - BANQUET EVENTS THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM705 Implement tinen styles and colors School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables		THM600 - FOOD AND BEVERAGE SER	VICE
THM603 Examine glassware for defects School Only THM604 Organize sugar caddies Thm605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM705 Implement tinen styles and colors School Only THM706 Implement treport place settings School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables	THM601	Design service theme	School Only
THM604 Organize sugar caddies School Only THM605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Implement linen styles and colors School Only THM705 Implement menu choices School Only THM706 Implement type of place settings School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only	THM602	Clean chaffers	School Only
THM605 Inventory napkins by color for placement School Only THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM700 - BANQUET EVENTS THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM705 Implement linen styles and colors School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only School Only Set up tables School Only	THM603	Examine glassware for defects	School Only
THM606 Arrange place settings School Only THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM700 - BANQUET EVENTS THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM705 Implement linen styles and colors School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only School Only THM709 Set up tables	THM604	Organize sugar caddies	School Only
THM607 Execute order of buffet table School Only THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM700 - BANQUET EVENTS THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM705 Implement linen styles and colors School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables	THM605	Inventory napkins by color for placement	School Only
THM608 Calculate entr?e placement by seating assignment School Only THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM700 - BANQUET EVENTS  THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM705 Implement linen styles and colors School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables	THM606	Arrange place settings	School Only
THM609 Serve food to guests School Only THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only THM700 - BANQUET EVENTS THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table) THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting) THM705 Implement linen styles and colors School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables	THM607	Execute order of buffet table	School Only
THM610 Implement food service safety School Only THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only  THM700 - BANQUET EVENTS  THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up-lighting, icicle lighting)  THM705 Implement linen styles and colors School Only THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables	THM608	Calculate entr?e placement by seating assignment	School Only
THM611 Correct food service defects School Only THM612 Wash table ware School Only THM613 Record guest comments School Only THM614 Verify dining room cleanup School Only  THM701 Develop a BEO School Only THM702 Implement function theme School Only THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement linen styles and colors School Only  THM706 Implement menu choices School Only  THM707 Implement type of place settings School Only  THM708 Schedule floral deliveries School Only  THM709 Set up tables	THM609	Serve food to guests	School Only
THM612 Wash table ware School Only  THM613 Record guest comments School Only  THM614 Verify dining room cleanup School Only  THM700 - BANQUET EVENTS  THM701 Develop a BEO School Only  THM702 Implement function theme School Only  THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement linen styles and colors School Only  THM706 Implement menu choices School Only  THM707 Implement type of place settings School Only  THM708 Schedule floral deliveries School Only  THM709 Set up tables	THM610	Implement food service safety	School Only
THM613 Record guest comments School Only  THM614 Verify dining room cleanup School Only  THM700 - BANQUET EVENTS  THM701 Develop a BEO School Only  THM702 Implement function theme School Only  THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement linen styles and colors School Only  THM706 Implement menu choices School Only  THM707 Implement type of place settings School Only  THM708 Schedule floral deliveries School Only  THM709 Set up tables	THM611	Correct food service defects	School Only
THM614 Verify dining room cleanup School Only  THM700 - BANQUET EVENTS  THM701 Develop a BEO School Only  THM702 Implement function theme School Only  THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement linen styles and colors School Only  THM706 Implement menu choices School Only  THM707 Implement type of place settings School Only  THM708 Schedule floral deliveries School Only  THM709 Set up tables School Only	THM612	Wash table ware	School Only
THM700 - BANQUET EVENTS  THM701 Develop a BEO School Only  THM702 Implement function theme School Only  THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement linen styles and colors School Only  THM706 Implement menu choices School Only  THM707 Implement type of place settings School Only  THM708 Schedule floral deliveries School Only  THM709 Set up tables School Only	THM613	Record guest comments	School Only
THM701 Develop a BEO School Only  THM702 Implement function theme School Only  THM703 Assist client with design of table layout (e.g., guests, head table)  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement linen styles and colors School Only  THM706 Implement menu choices School Only  THM707 Implement type of place settings School Only  THM708 Schedule floral deliveries School Only  THM709 Set up tables School Only	THM614	Verify dining room cleanup	School Only
THM702 Implement function theme School Only  THM703 Assist client with design of table layout (e.g., guests, head table)  School Only  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  THM705 Implement linen styles and colors  THM706 Implement menu choices  School Only  THM707 Implement type of place settings  THM708 Schedule floral deliveries  School Only  THM709 Set up tables  School Only		THM700 - BANQUET EVENTS	
THM703 Assist client with design of table layout (e.g., guests, head table)  School Only  THM704 Assist client with design of lighting (e.g., up- lighting, icicle lighting)  School Only  THM705 Implement linen styles and colors  School Only  THM706 Implement menu choices  School Only  THM707 Implement type of place settings  School Only  THM708 Schedule floral deliveries  School Only  THM709 Set up tables  School Only	THM701	Develop a BEO	School Only
THM703 head table)  Assist client with design of lighting (e.g., up- lighting, icicle lighting)  School Only  THM705 Implement linen styles and colors  THM706 Implement menu choices  School Only  THM707 Implement type of place settings  THM708 Schedule floral deliveries  School Only  THM709 Set up tables  School Only	THM702	Implement function theme	School Only
THM704 icicle lighting)  THM705 Implement linen styles and colors  THM706 Implement menu choices  School Only  THM707 Implement type of place settings  THM708 Schedule floral deliveries  School Only  THM709 Set up tables  School Only  School Only  School Only  School Only	THM703		School Only
THM706 Implement menu choices School Only THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables School Only	THM704		School Only
THM707 Implement type of place settings School Only THM708 Schedule floral deliveries School Only THM709 Set up tables School Only	THM705	Implement linen styles and colors	School Only
THM708 Schedule floral deliveries School Only THM709 Set up tables School Only	THM706	Implement menu choices	School Only
THM709 Set up tables School Only	THM707	Implement type of place settings	School Only
	THM708	Schedule floral deliveries	School Only
THM710 Elevate tables on risers School Only	THM709	Set up tables	School Only
55.55.5	THM710	Elevate tables on risers	School Only

THM711	Set up chairs	School Only
THM712	Place chair covers/sashes	School Only
THM713	Fold cloth napkins (e.g., crown fold, tri-fold, straight)	School Only
THM714	Layout event place settings	School Only
THM715	Place event favors	School Only
THM716	Prepare cake table	School Only
THM717	Set up floral arrangements	School Only
THM718	Operate a cash bar	School Only
THM719	Operate an open bar	School Only
THM720	Operate a closed bar	School Only
THM721	Cut cakes for service	School Only
THM722	Deliver gifts and card box to family	School Only
THM723	Disassemble banquet area	School Only
THM724	Return soiled linens to laundry department	School Only
THM725	Clean banquet area	School Only
THM726	Perform final inspection of banquet area	School Only
THM727	Present bar bill to payee	School Only
THM728	Process banquet service questionnaire	School Only
	THM800 - HOUSEKEEPING	
THM801	Clean guestrooms	School Only
THM802	Clean public spaces	School Only
THM803	Clean function spaces	School Only
THM804	Establish consistent sequence of tasks	School Only
THM805	Select products for cleaning tasks	School Only
THM806	Fulfill guest requests	School Only
THM807	Manage housekeeping task times	School Only
THM808	Check staff work quality	School Only
THM809	Conduct performance evaluations	School Only
THM810	Develop staffing schedule	School Only
THM811	Forecast hotel occupancy	School Only
THM812	Determine staffing needs	School Only
THM813	Complete inventory (e.g., supplies, linens, food)	School Only

TUMO1 A	Interview staff members	School Only	
THM814	Interview staff members	School Only	
THM815	Hire staff members	School Only	
THM816	Conduct corrective counseling of staff members	School Only	
THM817	Perform landscaping tasks (e.g., front entry area)	School Only	
THM818	Make general repairs to furniture and equipment	School Only	
	THM900 - LAUNDRY		
THM901	Sort soiled linens	School Only	
THM902	Treat stained linens	School Only	
THM903	Load laundry machines	School Only	
THM903-a	Unload laundry machines	School Only	
THM904	Fold laundered linens	School Only	
THM905	Store laundered linens	School Only	
THM906	Distribute clean linens	School Only	
THM907	Log discarded linens	School Only	
ТНМ908	Maintain par level for laundry department	School Only	
	THM1000 - ADMINISTRATIVE TASK	(S	
THM1001	Coordinate departmental operations	School Only	
THM1002	Control departmental purchases	School Only	
THM1003	Develop annual budgets	School Only	
THM1004	Adhere to budget constraints	School Only	
THM1005	Establish team building activities	School Only	
THM1006	Regulate turnover levels	School Only	
THM1007	Process employee payroll	School Only	
THM1008	Approve outstanding invoices	School Only	
THM1009	Administer direct bill accounts	School Only	
THM1010	Process profit and loss statements	School Only	
THM1011	Analyze profit and loss statements	School Only	
THM1012	Prepare bank deposits	School Only	
THM1100 - GAMING			
THM1101	Participate in audition for dealers	School Only	
THM1102	Participate in audition for table games	School Only	
THM1103	Participate in dealers' school	School Only	
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THM1104	Complete Training as slot technician	School Only	
THM1105	Monitor workplace security	School Only	
THM1106	Conduct workplace surveillance	School Only	
THM1107	Report workplace citations	School Only	
THM1108	Conduct background checks (e.g., criminal history clearances)	School Only	
THM1109	Obtain gaming license	School Only	
THM1110	Prevent admission of excluded persons (e.g., minors, suspended gamblers)	School Only	